

Performance Report

Entity Name	<i>Mastery Schools New Zealand Limited</i>
For the year ended	<i>For the year ended 31 December 2024</i>

Entity information

Legal name of entity	<i>Mastery Schools New Zealand Limited</i>				
Entity identifier	<i>CC63138</i>				
Type of entity	<i>Charitable Company</i>				
Entity's purpose or mission	<i>The Company is established as a special purpose company to provide for the advancement, promotion, development and resourcing of education for children who are disengaged from the mainstream school environment, or have the potential to disengage, or are experiencing academic distress.</i>				
Entity structure	<i>Charitable Company</i>				
Entity's governance arrangements	<i>Board of Directors appointed by Shareholders.</i>				
Other entities controlled by the entity	<table border="1"><thead><tr><th>Legal Name</th><th>Entity Identifier</th></tr></thead><tbody><tr><td><i>N/A</i></td><td><i>N/A</i></td></tr></tbody></table>	Legal Name	Entity Identifier	<i>N/A</i>	<i>N/A</i>
	Legal Name	Entity Identifier			
<i>N/A</i>	<i>N/A</i>				
Entity's reliance on volunteers and donated goods or services	<i>N/A</i>				

Statement of Service Performance

Description of medium to long term objectives

<i>The Company is established as a special purpose company to provide for the advancement, promotion, development and resourcing of education for children who are disengaged from the mainstream school environment, or have the potential to disengage, or are experiencing academic distress.</i>
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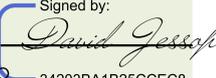
FINANCIAL INFORMATION

Statement of financial performance

	Note	2024 \$	2023 \$
Revenue			
Government service delivery grants/contracts	1	736,118	-
Interest, dividends and other investment revenue		665	-
Total revenue		736,783	-
Expenses			
Employee remuneration and other related expenses	2	317,182	-
Expenses related to commercial activities		220,206	-
Total expenses		537,388	-
Surplus/(Deficit) for the year		199,395	-

This performance report has been approved by those charged with governance.

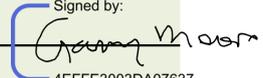
Date 30 September 2025

Signed by: 

Name David Jessop 34203BA1B25CCEC8

Position

Date 30 September 2025

Signed by: 

Name Gary Moore 4EFFE3003DA07637

Position

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FINANCIAL INFORMATION

Statement of financial position

	Note	2024 \$	2023 \$
Assets			
Current assets			
Cash and short-term deposits		782,638	-
Debtors and prepayments	3	81,156	-
Other current assets		187	-
Total current assets		863,981	-
Non-current assets			
Property, plant and equipment	5	199,394	-
Total non-current assets		199,394	-
Total assets		1,063,375	-
Liabilities			
Current Liabilities			
Creditors and accrued expenses		421,244	-
Deferred revenue	4	439,718	-
Total current liabilities		860,962	-
Non-current liabilities			
Loans	4	3,018	-
Total non-current liabilities		3,018	-
Total Liabilities		863,980	-
Total assets less total liabilities (net assets)		199,395	-
Accumulated Funds			
Accumulated surpluses or (deficits)	6	199,395	-
Total Accumulated Funds		199,395	-

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FINANCIAL INFORMATION

Statement of cash flows

	2024 \$	2023 \$
Cash flows from operating activities		
Operating receipts (money deposited into the bank account)		
General grants	1,352,211	-
Interest, dividends and other investment receipts	665	-
GST	9,736	-
Total receipts	1,362,612	-
Less operating payments (money withdrawn from your bank account)		
Employee remuneration and other related payments	270,515	-
Travel Expenses	37,276	-
Other payments related to service delivery	99,981	-
Other payments	1,149	-
Total payments	408,921	-
Net cash flows from operating activities	953,691	-
Cash flows from other activities		
Cash was applied to:		
Payments to acquire property, plant and equipment	87,607	-
Payments to purchase investments	-	-
Repayments of loans borrowed from other parties	83,446	-
Capital repaid to owners	-	-
Net cash flows from other activities	- 171,053	-
Net increase/(decrease) in cash	782,638	-
Opening cash	-	-
Closing cash	782,638	-

Performance Report**Entity Name***Mastery Schools New Zealand Limited***For the year ended***For the year ended 31 December 2024***Statement of Accounting Policies****Basis of preparation**

This performance report is prepared in accordance with the XRB's Tier 3 (NFP) Standard. The entity is eligible to apply these requirements as it does not have public accountability and has total annual expenses of less than \$5,000,000. All transactions in the performance report are reported using the accrual basis of accounting. This performance report is prepared under the assumption that the entity will continue to operate for the foreseeable future.

Treatment of GST

All amounts are recorded on a GST exclusive basis, except for Debtors and Creditors which are stated inclusive of GST

Income Tax

Mastery Schools New Zealand Limited is wholly exempt from New Zealand income tax having fully complied with all statutory conditions for these exemptions.

Bank Accounts and Cash

Cash and short term deposits in the Statement of Cash Flows comprise cash balances and bank balances (including short term deposits) with original maturities of 90 days or less.

Changes in Accounting Policies

There have been no changes in accounting policies during the financial year (last year - nil)

Revenue Recognition

Government grants requiring specified future conditions to be met are recognised as a liability on receipt. The grants are recognised as income over the period that the specified conditions are complete and the associated costs are recognised.

Property, Plant and Equipment

Property, plant and equipment and investment property are stated at historical cost less any accumulated depreciation and impairment losses. Historical cost includes expenditure directly attributable to the acquisition of assets, and includes the cost of replacements that are eligible for capitalisation when these are incurred.

Prepayments, Debtors and Creditors

These are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less an allowance for any uncollectible amounts. Individual debts that are known to be uncollectable are written off in the period that they are identified.

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Note 1 - Analysis of Revenue

Category	Analysis	2024	2023
Government service delivery grants/contracts	Charter School Agency Funding	736,118	-
	Total	736,118	-

Note 2 - Analysis of Expenses

Category	Analysis	2024	2023
Employee remuneration and other related expenses	Salaries & Contractors - Teaching	279,514	-
	Travel Expenses	36,668	-
	Board & Governance Expenses	1,000	-
	Total	317,182	-

Category	Analysis	2024	2023
Expenses related to commercial activities	Affiliation Fees	70,550	-
	Set Up expenses relating to building & IT	44,501	-
	Accounting Expenses	10,000	-
	Rent	8,853	-
	Teaching Resources	51,183	-
	Other Expenses	35,119	-
Total	220,206	-	

Note 3 - Analysis of Assets

Category	Analysis	2024	2023
Cash and short-term deposits	ANZ Bank Accounts	782,638	-
	Total	782,638	-

Category	Analysis	2024	2023
Debtors and prepayments	Prepaid Expenses	81,156	-
	Total	81,156	-

Category	Analysis	2024	2023
Other current assets	Income Tax Refund	187	-
	Total	187	-

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Note 4 - Analysis of Liabilities

Category	Analysis	2024	2023
Creditors and accrued expenses	Accounts Payable	194,300	-
	GST	131,094	-
	Related Party Payables	95,850	-
	Total	421,244	-

Category	Analysis	2024	2023
Deferred revenue	Grants Unspent	439,718	-
	Total	439,718	-

Category	Analysis	2024	2023
Loans	Spark Phone Loan	3018	-
	Total	3,018	-

Note 5 - Property, Plant and Equipment

2024						
Asset Class	Opening Carrying Amount	Purchases	Disposals	Depreciation and Impairment	Revaluation Movements	Closing Carrying amount
Furniture and fixtures	-	101,043	-	-	-	101,043
Office equipment	-	98,351	-	-	-	98,351
Total	-	199,394	-	-	-	199,394

2023						
Asset Class	Opening Carrying Amount	Purchases	Disposals	Depreciation and Impairment	Revaluation Movements	Closing Carrying amount
Furniture and fixtures	-	-	-	-	-	-
Office equipment	-	-	-	-	-	-
Total	-	-	-	-	-	-

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Note 6 - Accumulated Funds

Description	2024						
	Capital Contributed by Owners	Accumulated Surpluses or Deficits	Restricted Reserves	Discretionary Reserves	Revaluation Reserves	Other Reserves	Total
Opening balance	-	-	-	-	-	-	-
Capital contributed by	-						-
Capital returned to owners	-						-
Surplus/(Deficit)		199,395					199,395
Distributions paid to owners		-					-
Transfer to restricted or discretionary reserves		-	-	-			-
Transfer from restricted or discretionary reserves		-	-	-			-
Revaluation movements					-		-
Transfers from revaluation reserve due to disposal of		-			-		-
Other movements recognised directly in		-				-	-
Closing balance	-	199,395	-	-	-	-	199,395

Description	2023						
	Capital Contributed by Owners	Accumulated Surpluses or Deficits	Restricted Reserves	Discretionary Reserves	Revaluation Reserves	Other Reserves	Total
Opening balance	-	-	-	-	-	-	-
Capital contributed by	-						-
Capital returned to owners	-						-
Surplus/(Deficit)		-					-
Distributions paid to owners		-					-
Transfer to restricted or discretionary reserves		-	-	-			-
Transfer from restricted or discretionary reserves		-	-	-			-
Revaluation movements					-		-
Transfers from revaluation reserve due to disposal of		-			-		-
Other movements recognised directly in		-				-	-
Closing balance	-	-	-	-	-	-	-

Note 7 - Commitments and Contingencies

Commitment	Explanation and Timing	2024	2023
		\$	\$
Commitments to lease or rent assets	We are committed to a 10 year lease of 8 Kennedy Place, Christchurch, which aligns with the contract of service with the Charter Schools Agency.	80,435.85	-

Commitments

There are no commitments as at balance date (last year - nil)

Contingent Liabilities and Guarantees

There are no contingent liabilities or guarantees as at balance date (Last Year - nil)

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Note 8 - Other

Deferred Revenue: Unused Significant Donations, Grants, Bequests and Pledges with Expectations over Use

Description	Purpose and nature of the condition(s)	Date condition(s) expected to be met	Original Amount \$	Deferred Amount	
				2024 \$	2023 \$
Charter Schools Agency	Grant to fund school through to establishment roll. Amount carried forward based on unspent amount after expenses and assets purchased.	Yes	1,175,836	439,718	-

Note 9 - Related Party Transactions

Description of related party relationship	Description of the Transactions (whether in cash or amount in kind)	Value of Transactions		Amount Outstanding	
		2024 \$	2023 \$	2024 \$	2023 \$
Directors - Jo & David Jessep	Services Provided	17,602	-	-	-
JCIL - Company owned by Directors	Services Provided	35,354	-	25,300	-
Directors - Michael & Toni Roberts, Shareholder – Mastery Schools Australia Limited	Affiliation Fee paid to MSA	70,550	-	70,550	-
Director - Garry Moore	Services Provided	1,000	-	-	-
The LK Cooney Charitable Trust	Provided Funding for start up.	358,697	-	-	-

Note 10 - Events After the Balance Date

Nature of the Event	Estimate of the financial effect	Effect, if any on the entity's ability to continue operating
Application to Charter School Agency for a new Wellington campus	Increase revenue by over \$2m per year.	Improve efficiency of Company by increasing operations.
Successful application for Charitable Status	N/A	N/A

Note 11 - Ability to Continue Operating

The entity will continue to operate for the foreseeable future.

Note 12 - Correction of Errors

No errors need to be corrected.

**INDEPENDENT AUDITOR'S REPORT
TO THE SHAREHOLDERS OF MASTERY SCHOOLS NEW ZEALAND LIMITED**

Report on the Financial Information in the Performance Report

Opinion

We have audited the statement of financial performance and statement of cash flows for the period ended 31 December 2024, the statement of financial position as at 31 December 2024, and the statement of accounting policies and other explanatory information ("the financial information") in the performance report of Mastery Schools New Zealand Limited ("the Company").

In our opinion the financial information in the accompanying performance report presents fairly, in all material respects, the financial position of the Company as at 31 December 2024, and its financial performance and cash flows for the period then ended in accordance with the Tier 3 (Not-for-profit (NFP)) Standard ("Tier 3 NFP Standard") issued by the New Zealand Accounting Standards Board.

Basis for Opinion

We conducted our audit of the financial information in the performance report in accordance with International Standards on Auditing (New Zealand) ("ISAs (NZ)"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Performance Report* section of our report. We are independent of the Company in accordance with Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand)* issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, the Company.

Other Matter

The performance report of Mastery Schools New Zealand Limited for the period ended 31 December 2024 is the first report required to be prepared, following the Company's incorporation on 9 February 2024. As a result no comparative figures are presented.

Other Information

The Directors are responsible for the other information. The other information obtained at the date of this auditor's report is the entity information and the statement of service performance, which are included in the performance report.

Our opinion on the financial information in the performance report does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial information in the performance report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial information in the performance report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Performance Report

Directors are responsible for:

- a) the preparation, and fair presentation of the performance report in accordance with the Tier 3 NFP Standard;
- b) the selection of elements/aspects of service performance, performance measures and/or descriptions and measurement bases or evaluation methods that present the statement of service performance that is appropriate and meaningful in accordance with the Tier 3 NFP Standard;
- c) the preparation and fair presentation of the statement of service performance in accordance with the Company's measurement bases or evaluation methods, in accordance with the Tier 3 NFP Standard;
- d) The overall presentation, structure and content of the statement of service performance in accordance with the Tier 3 NFP Standard; and
- e) such internal control as the Directors determine is necessary to enable the preparation of the performance report that is free from material misstatement, whether due to fraud or error.

In preparing the performance report, the Directors are responsible on behalf of the Company for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Information in the Performance Report

Our objectives are to obtain reasonable assurance about whether the financial information in the performance report is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial information in this performance report.

As part of an audit in accordance with ISAs (NZ), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial information in the performance report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve

collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Directors and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the performance report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial information in the performance report, including the disclosures, and whether the financial information in the performance report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Who we Report to

This report is made solely to the Company's shareholders, as a body. Our audit work has been undertaken so that we might state those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders, as a body, for our audit work, for this report or for the opinions we have formed.

BDO Christchurch Audit Limited

BDO Christchurch Audit Limited
Christchurch
New Zealand
30 September 2025